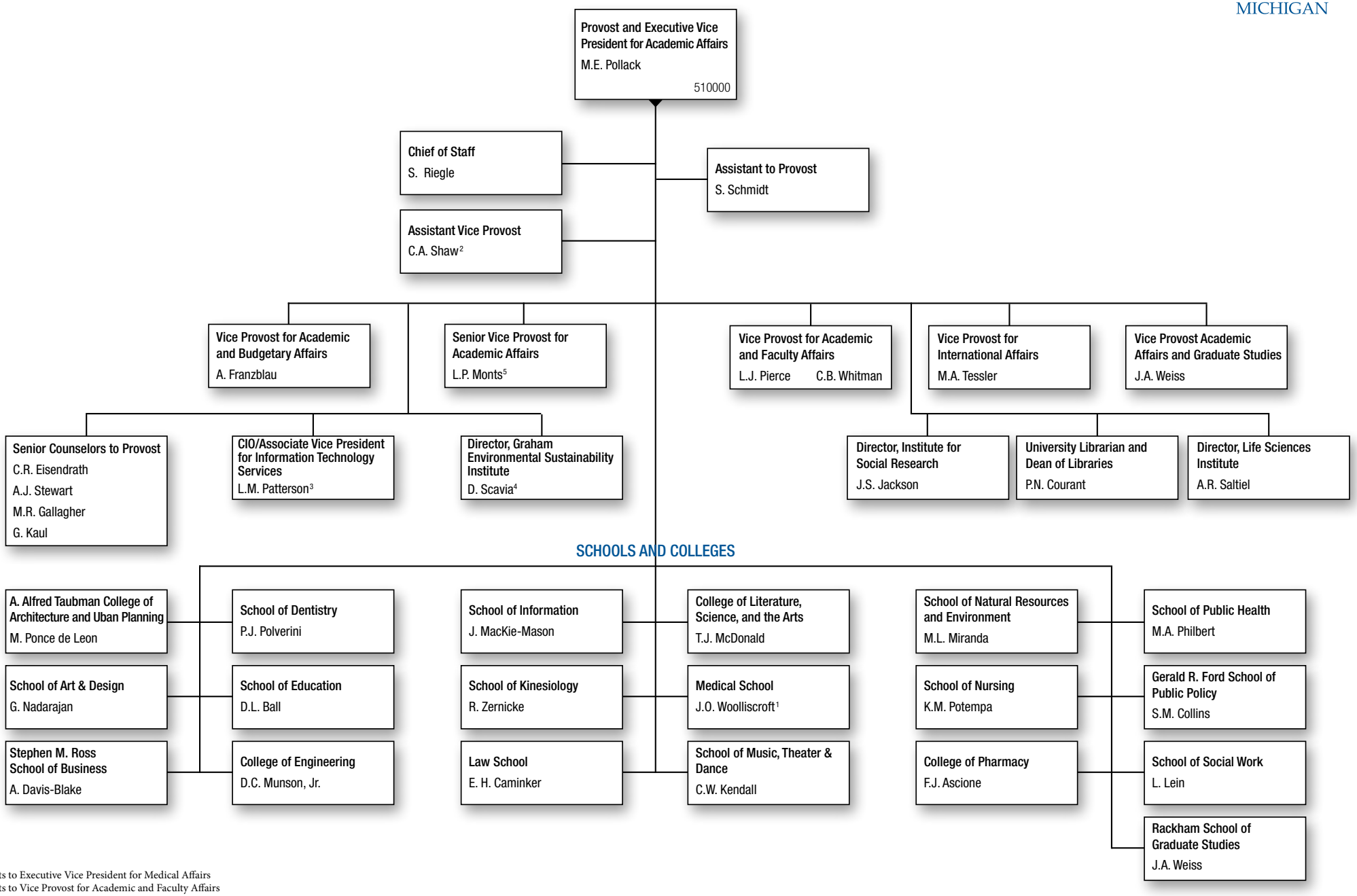
ACADEMIC AFFAIRS
PROVOST AND EXECUTIVE VICE PRESIDENT

UNIVERSITY OF MICHIGAN



1 Also reports to Executive Vice President for Medical Affairs
2 Also reports to Vice Provost for Academic and Faculty Affairs
3 Also reports to Executive Vice President and Chief Financial Officer
4 Also Special Counsel to the President
5 Also Senior Counselor to the President for the Arts, Diversity & Undergraduate Affairs

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MAY 2013